



ISO/IEC 17024 Increasing the Quality of the Workforce

Completing the Quality Triangle Systems, Products and People

Presented by Roy A. Swift, Ph.D. September 26, 2007

ISO/IEC Standard 17024 Why was it Created?

- "Services" outpacing "products" in national and global economies
- Lack of standardization of a "certified person"

- Need for a mechanism to ensure legitimacy of certification agencies
- To create a National and International System for recognition of "credentials" to deliver services especially in the areas of health, safety and security
- To facilitate the mobility of people from one country to another



ISO/IEC 17024 – Sets the Bar for Quality

- ANSI/ISO/IEC 17024 sets the bar for quality in Personnel Certification Programs by
 - > Ensuring the validity, reliability and quality of a certification program
 - Ensuring individuals pass who SHOULD pass and failing individuals who SHOULD fail
 - Ensuring a process that facilitates continued competence
 - Ensuring that due process procedures are in place to "take away" the certification for unethical or incompetent behavior
 - Ensuring a continuous quality improvement approach



Pre and Post 17024

- Pre 17024
 - Qualification based
 - Expert developedExaminations

- Post 17024
 - Competency based
 - Psychometric sound examinations
 - Fair
 - Valid
 - Reliable



Benefit to Countries

- Creates a working force to allow business/industries within the country to bring new business into the country
- Improves the quality of the workforce for industries within the country
- Allows employers to know "what they are buying"
- Allows for mobility of workers within the country
- Allows workers to work outside the country
- Concrete pathway for workers to move higher in the job market within the country



What is the accreditation Standard?



Certification Body – 4.1

- Fair and Equitable among all candidates exceptions to policy
- Identify appropriate regulations and statutory requirements
- Policies and Procedures
 - Granting
 - Maintaining
 - Renewing
 - Expanding and Reducing the Scope
 - Suspending
 - Withdrawing



Organizational Structure – 4.2

- Certification Body is responsible for their certification decisions
- Indicates clear responsibility for:
 - > Evaluation, Certification, Surveillance, Documents
 - Formation of Policy
 - > Implementation of its policies and procedures
 - > Finances of the Certification Body
 - > Delegation of authority to any committees or individuals
 - Documents establishes certification body as a legal entity or part of a legal entity



Organizational Structure – 4.2 cont'd

- Participation of all parties significantly concerned
- No particular interest predominating
- Appointment of a Scheme Committee
 - > Fairly and equitably represents the interests of all parties
- Certification Scheme may be developed by another organization

(e.g. Federal Codes or regulatory agencies)

- Financial Resources necessary for the operation of the certification system
- Policies and procedures that distinguish between certification and other activities



Organizational Structure – 4.2 cont'd

- Activities of related bodies do not compromise the confidentiality and impartiality of its certification
- Policies and procedures for the resolution of appeals and complaints
 - > Resolved independently in an unbiased manner
- Shall employ or contract people with the necessary education, training, technical knowledge and experience to perform certification functions
- Shall define the methods and mechanisms to be used to evaluate the competence of candidates
 - > Oral, Written, Practical (skills), Portfolio
- ...validation of the scheme by the scheme committee
 - > Experts, surveys, interviews, documents



Development and maintenance of a Certification Scheme – 4.3

- ...due notice to representatives of the scheme committee of any changes in its requirements for certification
 - > Certification body shall verify that each certified person complies with the changed requirements within such a period of time as is reasonable...
- ...developed by experts, endorsed by the scheme committee and published by the certification body
- Certification body shall not be restricted...membership of an association or group



Development and maintenance of a Certification Scheme – 4.3 cont'd

- Approved training course
 - > May be a requirement of a certification scheme
 - Recognition/approval shall not compromise impartiality or reduce the demands of the evaluation and certification requirements
- Certification body shall evaluate the methods for examination of candidates.
 - > Examinations shall be fair, valid and reliable
 - Fairness does not discriminate any group of people
 - Valid It measures what it is support to measure
 - Reliability It consistently measures competency over many administrations of the examination
 - Collect and maintain statistical data
 - > Reaffirm, at least annually, fairness, validity, reliability and general performance of each examination
 - Deficiencies corrected



Management System – 4.4

- Shall operate a management system (NOT ISO 9000)
- Covers all the requirements of this International Standard
- Ensures effective application of requirements
- Management system is understood and implemented at all levels of the organization
- Three basic elements
 - Document control
 - > Internal audit
 - > Management review
- Continual improvement, corrective and preventive actions



Subcontracting – 4.5

- Must have formal agreements with subcontractors
 - > Must maintain a list of subcontractors
 - Must include confidentiality and prevention of a conflict of interest
 - Certification body must take total responsibility for the subcontractors' actions
 - Must have a way of assessing and monitoring the performance of the subcontractor
 - Agreements should have measurable requirements



Records - 4.6

- Must maintain a record system
- Records should indicate that the certification process has been effectively fulfilled
- Records shall be kept for an appropriate period of time to demonstrate continued confidence for at least one full certification cycle



Confidentiality and Security – 4.7 & 4.8

- Certification body shall keep confidential all information obtained in the process of its activities
 - > Through legally enforceable commitments
- Policies for release of information
 - Written authorization
 - Release required by law, inform individual concern beforehand of what information will be provided
- Security
 - > Policies and procedures in place that covers from the creation of a test item to the delivery of a test item and return to storage
 - > Particular concerns about web based (computer delivered) examinations
 - Recent issues
 - Selling test items on the web
 - Cell phones
 - Memorizing test items "braindump"



Requirements for Persons Employed or Contracted – General – 5.1

- Personnel shall sign a document by which they commit themselves to comply with the rules
 - > Shall include confidentiality and conflict of interest
 - Independence from commercial and other interests that would compromise impartiality
 - Current job descriptions that accurately describe the duties and responsibilities
 - Personnel shall possess appropriate education, experience and technical expertise
 - > They shall be "trained" for their specific responsibilities
 - Records of qualifications, training, performance and up-dating should be maintained



Requirements for Examiners – 5.2

- Shall meet competence standards based on certification body requirements
- Thorough knowledge of the relevant examination methods and examination documents
- Have appropriate competence in the field to be examined
- Fluent both in writing and orally in the language of examination
- Free from any conflict of interests
- Fairness, Validity and Reliability apply to this area of examination
 - Inter-rater reliability



Certification Process – Application – 6.1

- Must be able to provide detail description of the program
 - Scope of certification "duties"
 - > Fees
 - Code of conduct if applicable
 - > Applicants' rights
- Must have an application that requires a signature
 - Scope of certification
 - > Agrees to comply with the requirements of the certification body
 - > If Qualifications are required, confirmed and supported by evidence
 - > General information on the applicant required to identify the person



Evaluation – 6.2

- Certification body can accommodate any special needs of applicants such as language and/or disability
 - > Policies in place to ensure fairness
- Applicant has required education, experience and training specified by the scheme
- Competence shall be examined based on the requirements of the scheme
- All requirements are evaluated in some manner
- Reporting procedures
 - > Performance and results of the evaluation are documented
 - > Performance and results of examinations



Decision on Certification – 6.3

- Decision on certification of a candidate shall be made solely by the certification body
 - > Cannot subcontract certification decision
 - > Those who make the certification decision shall not have participated in the examination or training of the candidate
- Certification body shall provide a certificate
 - > Name and unique certification number
 - Reference to competence Standard and if there is a year involved, it should be stated
 - Scope of certification
 - Effective date of certification and date of expiry



Surveillance - 6.4

- Pro active surveillance process
 - > Audits on re-certification activities
 - Brochures/web site indicating ways to file a complaint against a certificant
 - Agreement with State Regulators to report actions
 - > Surveys to an appropriate population
 - > Monitoring newspapers and other appropriate sources



Recertification – 6.5

- Recertification requirements must relate to scheme requirements/competencies
 - > Examination
 - Professional Education with an examination
 - Work Experiences
- Requirements of the recertification program
 - > Rationale and some type of data to support frequency
 - Rationale on how recertification program facilitates "continued competency"
- No preferred methodologies as long as it relates to the scheme requirements/competencies



Use of Certificates and Logos/marks

- Certification mark does not have to be registered with the government but is encouraged
- Policies and procedures regarding use of certification mark
 - Known to certificants
 - Known to the public/employers
- Certification body shall require that a certified person sign an agreement
 - > May be included with the elements of the application
 - Understands the limits of the certification
 - Does not claim to do more than the scope
 - > Take appropriate action if certification is withdrawn or suspended
 - > Inappropriate references to the certification



International Accreditation forum



IAF 17024 Working Group

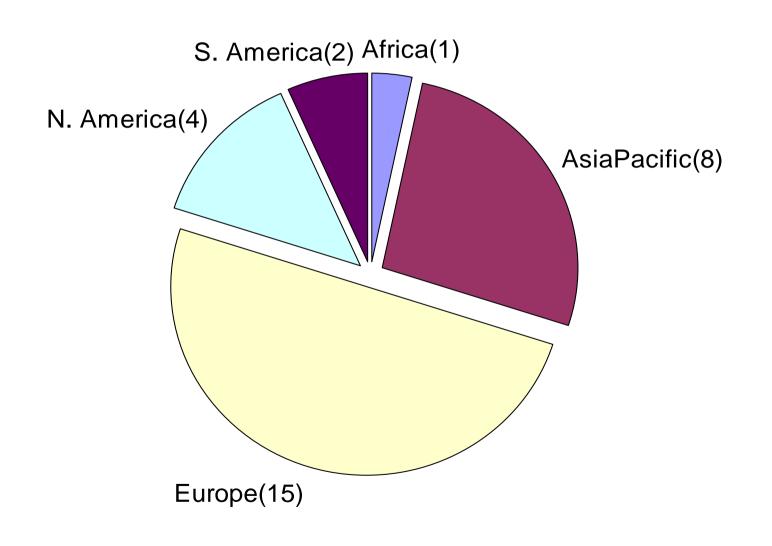
- Terms of Reference
 - ◆ Harmonization of implementing 17024 by ABs
 - ◆ Identifying Additional IAF Guidance Needed
 - Recommending Need for a MLA for 17024
- Recommended Additional Guidance
 - Validated Scheme
 - ◆ Fair, Valid and Reliable Examinations
- Recommended three level MLA
 - ◆ ISO/IEC 17011
 - ◆ ISO/IEC 17024
 - Endorsed Schemes



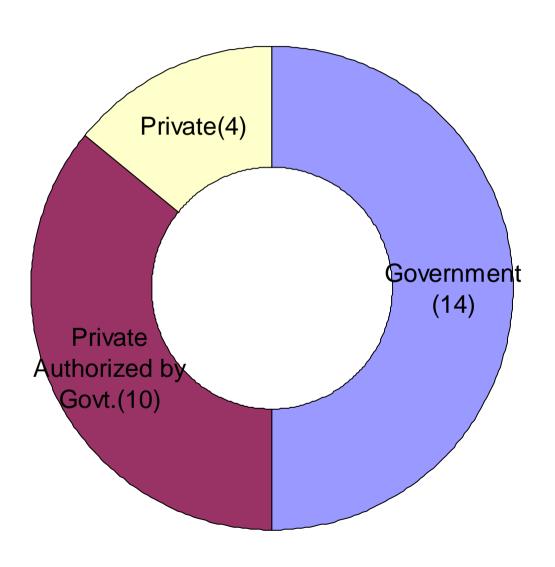
International survey results



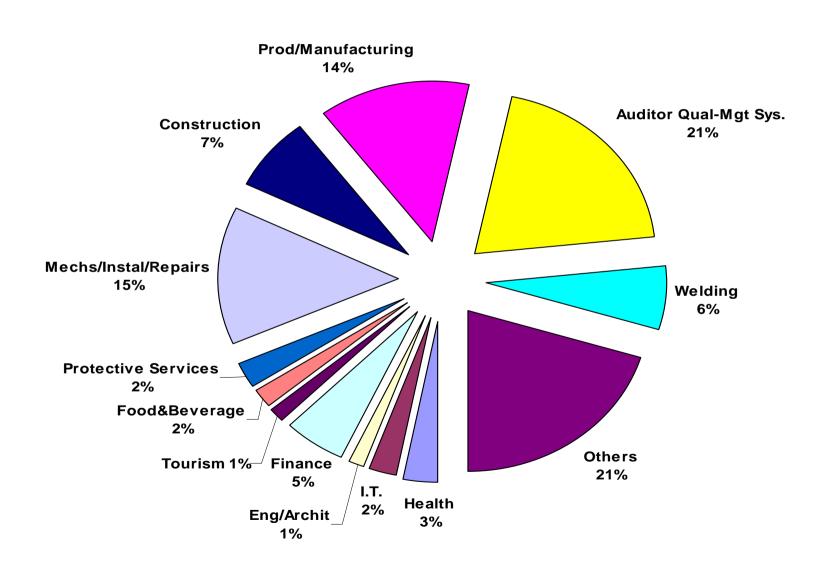
IAF ISO/IEC 17024 Membership Profile:Number of ABs Respondents



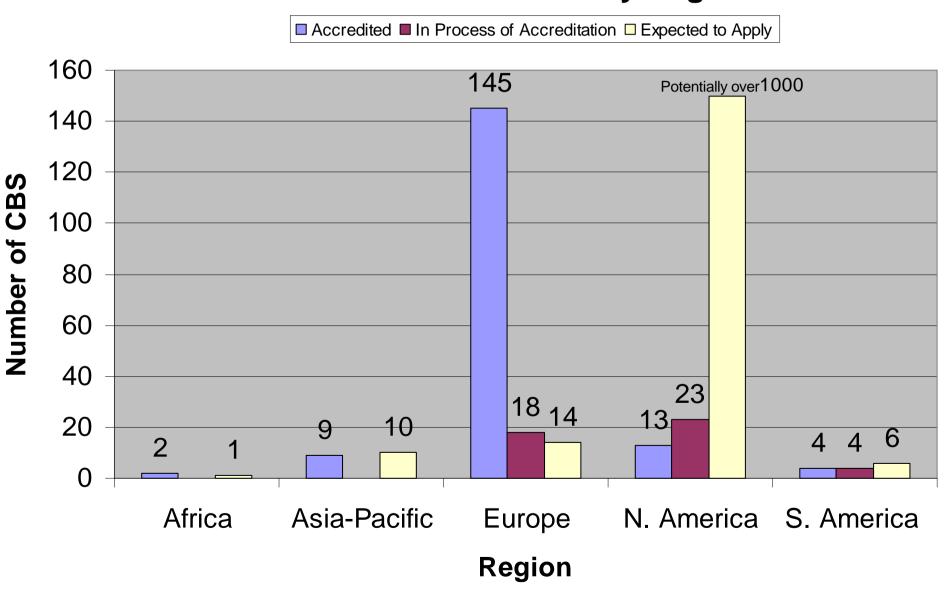
IAF ISO/IEC 17024 Membership Profile:Nature of Organizations

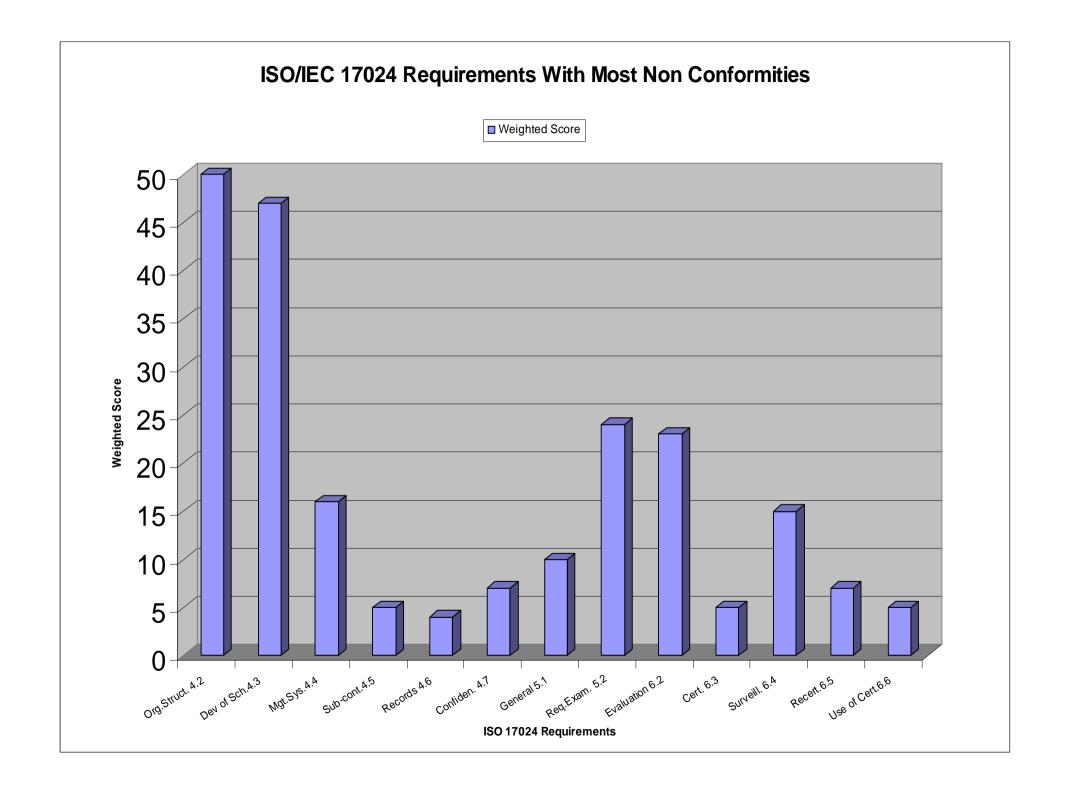


Distribution of CBs Accredited Under ISO/IEC 17024 Under Different Industrial Sectors

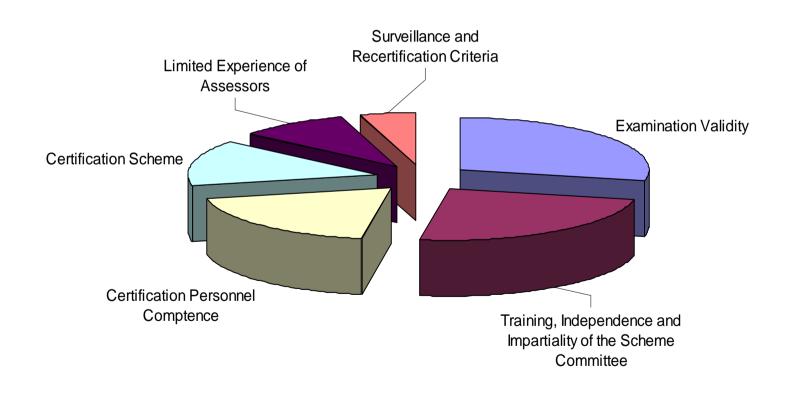


CBs Accredited, In Process, or Expected to Apply for ISO 17024 Accreditation-by Region

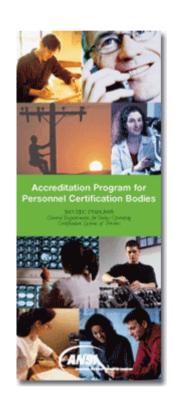




Barriers to Implementing ISO/IEC 17024 Requirements-Assessor Difficulties in Evaluating Requirements



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